

Facilities Management

CONFERENCE 2007

19 - 20 February 2007 - Amora Jamison Hotel, Sydney

Developing a more robust facilities management programme

Case studies and commentary from

- Hull City Council
- The Australian Antarctic Territory
- CSIRO
- University of Sydney
- Royal Australian Navy
- Queen Victoria Building
- No 1 Martin Place
- Department of Energy Utilities and Sustainability
- State Library of NSW
- 500 Collins Street

A conference you can't afford to miss

- Discover the latest development of the Facilities
 Management Action Agenda
- Firmly place facilities management within your organisation's core business and value considerations
- Assess the strengths and weaknesses of outsourcing opportunities
- Examine just how effective Energy Performance
 Contracting really is
- Effectively implement sustainability upgrades
 whilst continuing operations

Featuring an exclusive behind the scenes visit of the Royal Australian Navy base at Garden Island

What delegates said last year

"I made good contacts, renewed old acquaintances and learnt more about FM" John Coombes, Site Services Manager, ANSTO

"Good speakers and interesting site visit"

Rob Price, Commercial Manager, Alice Springs Airport

"The topics were varied...and the site visit added variation"
Richard Rayner, Tenancy Manager, Lend Lease Management Services

Researched & Developed by







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Dear Facilities Manager,

Australia's **12th annual Facilities Management Conference** will enable you to keep updated on the latest developments in the successful management of your facilities.

Featuring a panel of industry specialists from a broad section of industries this conference will give you the information you need to maximise the efficient operations of facility management and manage life cycle and operation costs.

Hear from leading experts as they address relevant and timely issues.

International Keynote



Learn how Andrew Snowden transformed management of **Hull City Council's** government built assets. Prior to 2004 Hull City Council had been subject to considerable criticism from the UK Government's Audit Commission. Within two years Andrew successfully led this council through a phenomenal turn around using a Quality Assurance approach.

PLUS

- Discover the innovative solutions involved in managing facilities in the Australia Antarctic Territory
- Learn how Kador managed the upgrading 500 Collins St to become a more environmentally sustainable building whilst maintaining high tenancy rates
- Profit from the opportunities afforded by sustainable development
- Assess the role and value of a performance approach to building procurement and facilities management
- Learn from the experience of the State Library of NSW who have been Energy Performance Contracting for 5 years is it as great as everyone thinks?

There is lots of discussion about what should be happening in facilities management. Researched and developed with over 80 of your peers, this conference will give you the skills and confidence to assess the viability of, and implement, new ideas.

On behalf of the chair and speakers I look forward to meeting you in February 2007

Yours Sincerely

Aaron Gay

Conference Director

Facilities Management Conference 2007







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We understand the challenges in winning new contracts and retaining existing business with the Facilities Management sector.

The commercial opportunity available to organisations at one or all of IIR's conferences is substantial, so ask yourself who you want to do business with and look towards our Sponsorship & Exhibition solutions as the first major step in influencing key Facilities Management executives.

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Facilities Management

CONFERENCE 2007

DAY 1: Monday 19th February 2007

9:00 Opening Remarks from Chair

9:10 The Facilities Management Action Agenda – progress report

- Find out how this action agenda is being implemented a year and a half on
- Incorporating learned strategies into your future FM model
- Assessing how developments in the Action Agenda will effect the FM industry in Australia

FMAA Communications Chair Steve Gladwin, *Director*, Tungsten Group

9:50 Strategic relationship of FM within core business and value considerations

- Assessing how companies have put FM in place successfully and highlighted the value add of the department
- Incorporating your FM plan into your company's objectives
- Successfully managing the FM department and integrate it with the rest of your company
- Ensuring shared knowledge and communication within your department

Paul Akhurst, FM Director, Sydney Opera House (invited)

10:50 Morning coffee break

11:20 Raising awareness of the FM profession in Australia

- Promoting innovation in the industry and encouraging "best-practice" models
- Assessing the development of FM as a profession recognition, education & training
- Following in the footsteps of the US & UK with respect to FM strategies
- FM as a career path and assessing the future job market
- Effects of lack of skilled labour on the industry

David Leifer, Co-ordinator of Graduate Programme FM, University of Sydney

12:00 Corporate property & FM – QVB & No 1 Martin Place

- Aligning the different business functions to achieve a WIN WIN partnership between owner and tenant
- How can FM be incorporated successfully into leases?
- Successfully managing various tenants concerns and upgrades in a heritage building to unlock retail potential
- Case study on The Queen Victoria Building redevelopment.
 Working with tenant, council and public concerns
- The role of FM in managing tenancy retail design and working with essential services to maximising visual impact
- Successfully aligning the interests of the owners/ tenants with your strategy
- Importance of proactive maintenance programming and restoration in heritage buildings
- Review of the limitations of a heritage buildings verses new.

Benjamin Naughtin, Facilities Manager, Ipoh Management Services

12:40 Lunch

1:40 In-sourcing versus out-sourcing and maximising efficiency

- Evaluating how to effectively manage contractors
- Co-ordinating and managing a successful out-sourcing strategy
- Debating options of when out-sourcing is appropriate and when it is more efficient to do it in-house
- Assessing safety issues relating to out-sourced contractors

speaker to be confirmed

2:40 Managing and maintaining heritage assets

- Successfully maintaining heritage facilities while ensuring functionality
- Understanding the importance of restoration work and maintenance details "in-keeping" with the original facility
- Addressing a total asset management approach to various heritage facilities
- Upgrading facilities to successfully accommodate increased student numbers and a sustainable business model

Chris Legge-Wilkinson, Manager (Heritage Policy and Projects), Campus Property and Services, University of Sydney

3:20 Afternoon coffee break

3:50 Using rating tools for benchmarking and sustainability

- Assessing the implications of industry benchmarks, and how to use them to your advantage
- Understanding developments and implications of various rating tools such as ABGR and NABERS
- Find out how a "green" strategy can decrease costs and promote environmental sustainability through the life cycle of the facility
- Putting policy into practice effectively incorporate best practices into your FM strategy

Matthew Clark, *Building Performance Ratings*,
Department of Energy Utilities and Sustainability

4:30 Role & value of the performance approach in building procurement and FM

- Understanding the concept and applications of the performance approach through the built asset's life cycle
- Assessing the benefits of a performance approach in managing your facility effectively
- Establishing target requirements and promoting best practice approaches/solutions
- FM's role in getting most things right in new capital projects

Dr Greg Foliente, Senior Principal Research Scientist & Leader, High Performance Buildings & Infrastructure, CSIRO Sustainable Ecosystems

5:00 Closing Remarks and Drinks Reception









DAY 2: Tuesday 20th February 2007

8:00 Exclusive "behind the scenes" site visit of the Royal Australian Navy (RAN) Base at Garden Island

Garden Island is the principal east coast naval base of the RAN, and home port for many RAN ships. Incorporating many assets and the largest graving dock in the Southern Hemisphere this is your opportunity to delve beyond the exterior and explore in-depth this vast facility. See and hear for yourself the challenges faced and strategies needed to be adopted to maintain this unique facility effectively. The tour will be hosted by both the RAN and Australian Defence Industries (ADI) - who lease part of the base - who will be able to provide you with in-depth knowledge and insights into the management and maintenance of this unusual facility.

10:30 Morning coffee break

11:00 INTERNATIONAL KEYNOTE ADDRESS: Quality Assurance of Local Government: the British Experience

Increasing concern with transparency, accountability and driving up public sector performance led the British Government to introduce Corporate Performance Assessment across English Local Government. Devised and implemented by the Audit Commission, the tool has become increasingly competitive, challenging, and, some would argue, distorting and overbearing.

This address will cover:

- The need for QA in Local Government
- Approaches to QA in Local Government
- A Case Study of its application in the City of Hull
- What can be learned by Australia from the UK experience to date

Andy Snowden, Corporate Director, Regeneration and Renewal, Hull City Council

12:00 Assessing Energy Performance Contracting (EPC) 5 years on – a case study from the State Library of NSW

- Hear from one of the first people in the state to adopt EPC what the consequences and outcomes are 5 years down the track
- Assessing the benefits and challenges throughout the lifecycle of the project
- Effectively address contract management and procurement issues
- Understanding what type of facility is best suited to EPC
- Find out how to adopt EPC within a heritage building and during refurbishment work
- What are the financial benefits for your facility in EPC?

Jim Sinclair, Facilities Manager, State Library of NSW

1:00 Lunch

2:00 Ecologically Sustainable Development Practices

- Profiting from Sustainability Your Building Project
- Find out about how the project is developing and how it can benefit you and your facility
- Addressing the business case for sustainable buildings
- Take away strategies from best practice case studies and lessons learnt
- Changing attitudes and behaviour towards sustainability
- Assessing sustainability within the whole life cycle of the facility
- Using the project for benchmarking and performance rating

Tony Stapledon, *Project Leader*, CRC for Construction Innovation With Australian Greenhouse Office (Tony Marker)

2:40 Effectively upgrading to a more environmentally sustainable building while keeping productivity – A case study of 500 Collins St

- Addressing how ESD principals can be incorporated into an existing 30 year old property
- Highlighting how an environmentally sustainable approach can save you money in the long run
- Find out how to achieve a dramatic refurbishment and upgrade while maintaining at least 80 per cent occupancy
- Understanding the pitfalls of the project and how these were successfully overcome
- What effect did involving the operations manager right from the start have on the future running of the building?

Paul Martin, Director, Kador Group

3:30 Afternoon coffee break

4:00 CASE STUDY: Managing Facilities in extreme conditions

- The Australian Antarctic

- Assessing the challenges of maintaining facilities in extreme environments
- Understanding the extra precautions and challenges that have to be overcome
- Highlighting safety and OH&S concerns
- Maximising the effectiveness of a diverse set of employees in multi-regional sites

Reg Mauderer, *Manager, Property & Security,* Australian Antarctic Division Department of Environment & Heritage

4:40 Conference Close



Facilities Management CONFERENCE 2007

WORKSHOP: Wednesday 21st February 2007

Successfully managing Public Sector Assets using a Quality Assurance (QA) Approach

9.00am - 12.30pm

This workshop is intended for those responsible for managing Government's built assets. It proceeds from the view that the 'business objective' is the is the overall wellbeing of the community and effective and efficient delivery of services. The ownership and maintenance of assets are sometimes seen as a 'necessary evil', or a distraction, making the facilities function appear as a burdensome cost centre. Participants will be encouraged to develop an appropriate QA approach for their organisations.

Attendees at this workshop will gain:

- An awareness of the forces generating the need for Quality Assurance in Government, and how these pressures were manifest in the UK
- An understanding of the elements that are embraced by QA in the Government context; an understanding of an example of deployment of both the European QA instrument, and the UK governments own approach, and
- An ability to develop a QA approach for your organisation

About your workshop leader:



Andy Snowden

Prior to 2004 Hull City Council had been subject to considerable criticism by the UK Government's Audit Commission.

With the approval of the Office of the Deputy Prime Minister, Andy Snowden was selected to lead the Council's 'recovery programme'. The extent of programme activity enacted meant that it became the foremost priority for the Council particularly as it was subjected to intense Central Government scrutiny and monitored closely by a Government Intervention Team. The challenge was compounded by an inadequate corporate support infrastructure to support change in an organisation of 14000 employees.

The recovery programme involved projects for Housing, Secondary Education, Human Resource Transformation, Strategic Procurement, developing Community and Customer Focus, and Re-engineering the Council.

Rapid improvements have been made in the key areas of Housing, (Decent homes Standard, Council Housing Stock Options, Repairs and Maintenance services), Performance Management; creation of a new corporate central resource; and the introduction of a new strategic framework for procurement. This was done simultaneously and included a strategy to secure substantial efficiency savings while boosting the focus on quality solutions to our customers needs.

Success in the programme has resulted in the withdrawal of the Government Intervention Team early in 2006. Hull City has now received commendation by the Audit Commission for the Council in an ethical governance audit- a dramatic improvement since the highly critical Corporate Governance Inspection reports of 2002 and 2003.

Learning from the last 2 years reinforced Andy's belief in the central importance of leadership, both political and administrative in public sector organisations and the need for all organisations to give a higher priority to developing appropriate skills in this area.



VENUE & TRAVEL

19 - 20 February 2007



Amora Jamison Hotel

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